



# BOOST

Best-Practices in Oral Opioid agonist  
Therapy Provincial Collaborative

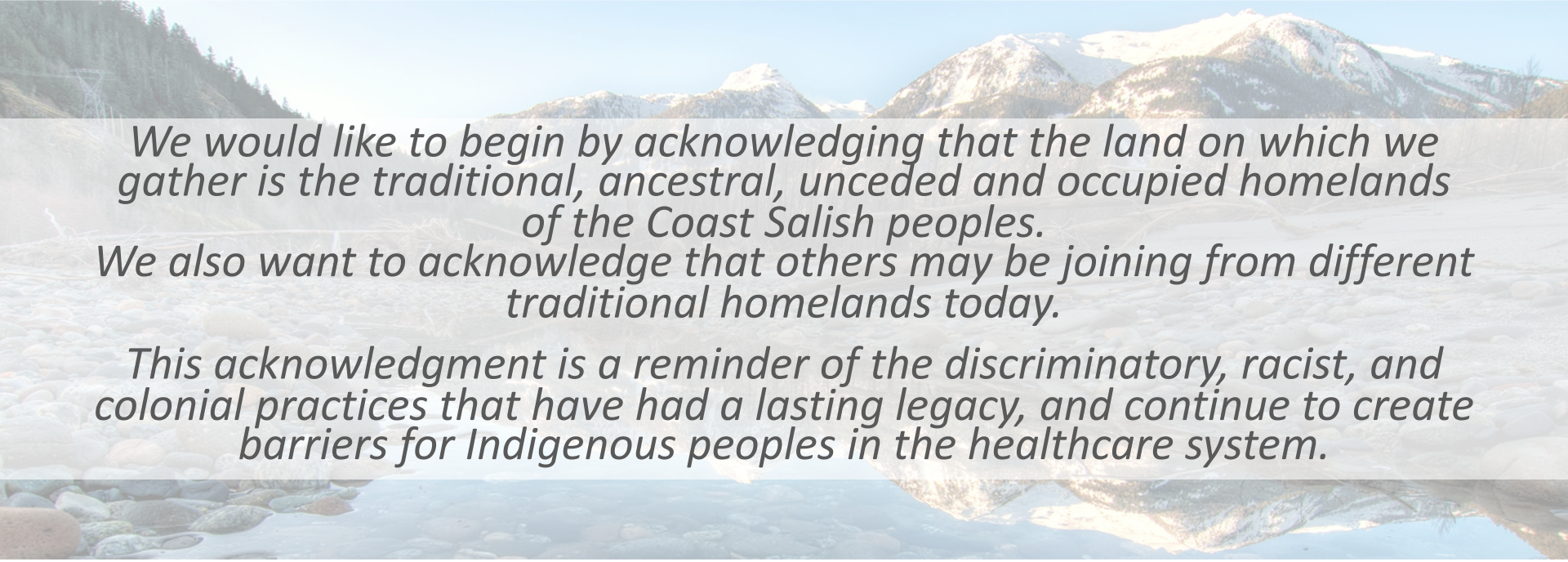
## *Welcome* to the **BOOST QI Network Annual Congress**

***\*\*Please type your name, team name and location in the  
chat\*\****

**Tuesday, November 30<sup>th</sup>, 2021**

*\*The session will be recorded for educational purposes,  
if there are any concerns with this, please send a direct message to Angie Semple/CfE  
BOOST (host)\**

# Land Acknowledgement



*We would like to begin by acknowledging that the land on which we gather is the traditional, ancestral, unceded and occupied homelands of the Coast Salish peoples.*

*We also want to acknowledge that others may be joining from different traditional homelands today.*

*This acknowledgment is a reminder of the discriminatory, racist, and colonial practices that have had a lasting legacy, and continue to create barriers for Indigenous peoples in the healthcare system.*



Santé  
Canada



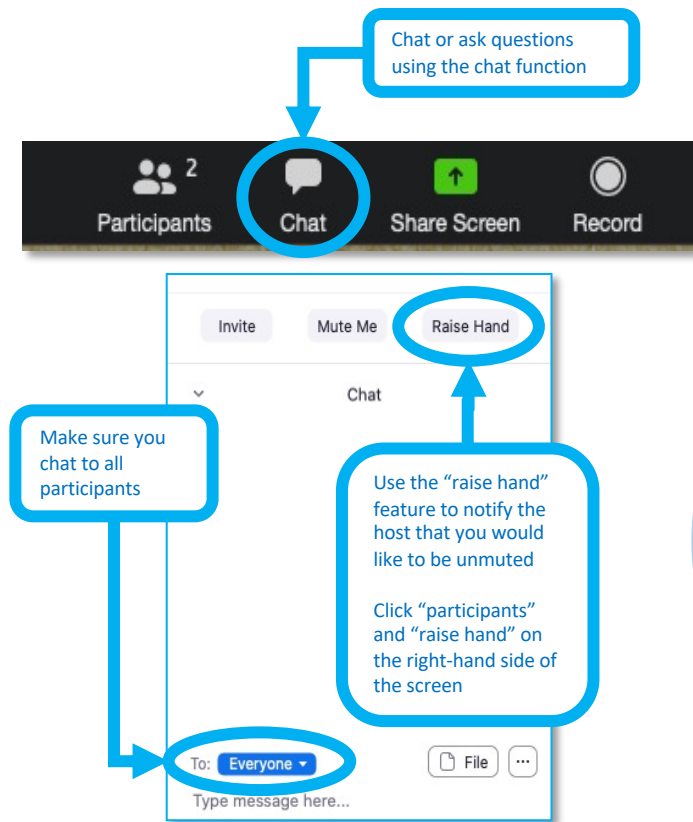
BRITISH COLUMBIA  
CENTRE *for* EXCELLENCE  
*in* HIV/AIDS



*Thank you  
to all our funders and partners,  
including  
patient partners and family voices*

Please familiarize yourself with the

## Zoom Control Panel



Who are you?

### Introduce yourself in the chat box!

Update your display name, and type in the chat:

- Your team name
- Everyone's name who's attending at your location
- Where you are

Also, change your display name to either your own name, or the name of everyone joining at your computer, so that others can see who you are. Need to try and find human connection even over a virtual session!



# Session Agenda

Time	Topic	Speaker (s)
9:00-9:20AM	Welcome and Opening Remarks	Elder Ruth Alfred Rolando Barrios Valeria Gal
9:20-9:55AM	The Power of Quality Improvement in Enhancing Joy in Work	Amar Shah
9:55-10:25AM	The Journey of BOOST	Cole Stanley
10:25-10:35AM	<i>BREAK</i>	
10:35-10:45AM	Morning Reflections: Group Activity	
10:45-11:15AM	Team Sharing—Client/Peer Involvement	Jordan McAlpine Brittany Vincze
11:15-11:45AM	OUD Treatment Option Update	Sharon Vipler
11:45-12:00PM	Q&A and Closing Remarks	Deb Bailey All

# Event Opening & Words of Welcome



*We are honoured that Elder Ruth Alfred is here with us this morning,  
a member of the Namgis Nation in Alert Bay,  
to provide a welcome and to help us open this session in a good way.*

*We thank her for her wisdom.*

# Opening Remarks

*Rolando Barrios*

Senior Medical Director  
*BC Centre for Excellence in HIV/AIDS*

# The Power of Quality Improvement in Enhancing Joy in Work

*Amar Shah*

Consultant Forensic Psychiatrist

Chief Quality Officer  
*East London NHS Foundation Trust*

National Improvement Lead for Mental Health  
& Chair of QI Faculty  
*Royal College of Psychiatrists*

# The Journey of BOOST

*Cole Stanley*

Medical Consultant  
*BOOST QI Network*

Family Physician, Innovation and QI Lead,  
Hope to Health Research and Innovation  
Clinic

*BC Centre for Excellence in HIV/AIDS*

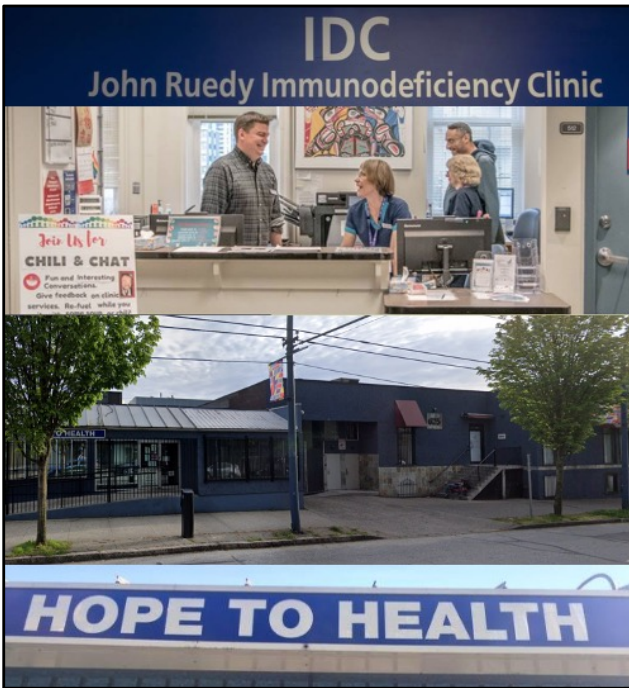
Medical Lead – Quality Improvement  
*Vancouver Coastal Health*





Reflecting on the journey... so far

Celebration is the wrong word, instead maybe it's about remembering the gains we made, trusting the process and knowledge there is a better way, and a message of hope and optimism



## Disclosures

- Travel grants received for conference attendance from the following
  - 2019 – Canadian Association for HIV Research (with support from Viiv)
  - 2017 – Gilead Sciences
  - 2016 – Canadian Association for HIV Research (with support from Viiv), Gilead Sciences
- Advisory Board – Viiv Feb 2019
- Mitigating bias
  - **No discussion of specific HIV or Hep C therapy in this talk**

Disclosures slide

## Learning Objectives

1. Discuss some of the **highlights** from BOOST
2. Review the value of **embedded QI** as a part of the solution to the ongoing **opioid crisis**



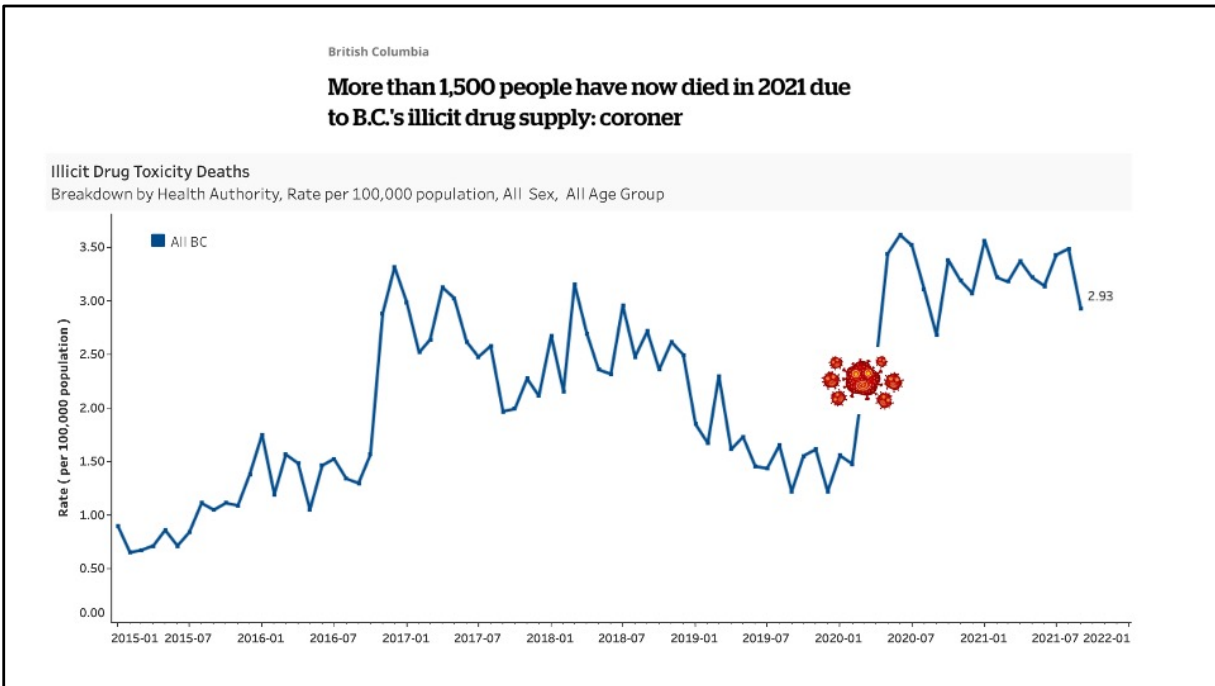
If you are like me, you may be feeling some of this lately... Doom and gloom, burnout, pessimism, literal and figurative storm clouds





Plenty to worry about

It's been a hard couple years for optimists, for people trying to do QI in a system just getting started with it



Data from BCCDC



Healthcare worker burnout  
Climate catastrophes  
New COVID variant



The good old days,  
therapeutic exercise to review the materials from many BOOST presentations,  
learning sessions, webinars  
Also look at your Facebook messages, Google calendar, etc.  
My own optimism has been chipped away somewhat

**BOOST**  
Best Practices in Care for Substance Use Treatment

**QUALITY IMPROVEMENT NETWORK**

**WORKSHOP**  
 FEBRUARY 14, 2020

**TOP PAYS OBJECTIVE**  
 PROVIDE IN THE OVER GOALS of the  
 IDENTIFY INTERVIEW THIS WORK  
 REVIEW MEASURES

**UPDATE on BC's OVERDOSE EN**

**TAKE-HOME NALOXONE PROGRAM**

**WHAT ARE WE TRYING TO ACCOMPLISH?**

**EFFECTIVE INT for OPIOID USE DISORDER**  
 CONTINUUM of CARE

**MINIMUM INTENSITY**  
 HIGH INTENSITY

**Joint statement on British Columbia's fifth case of novel coronavirus**  
**Chinese translation available**

Share

**Joint Statement**  
 Vancouver  
 Friday, February 14, 2020 1:32 PM

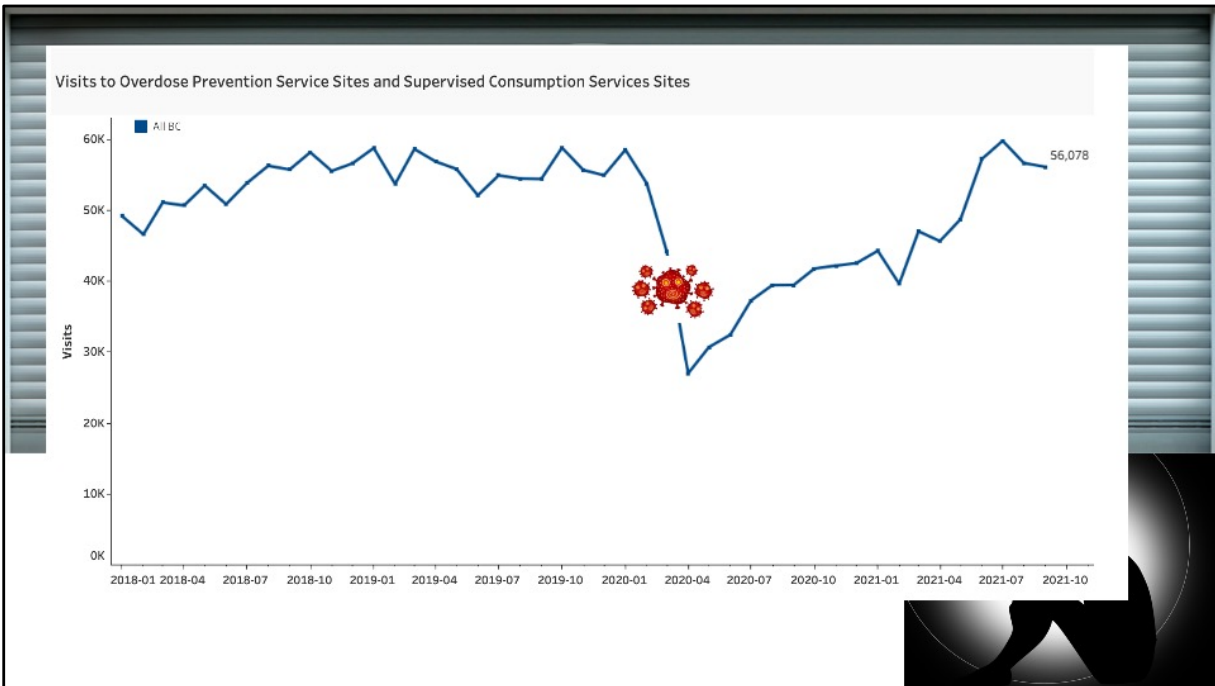
**Media Contacts**  
 Ministry of Health  
 Communications  
 250 952-1887 (media line)

**More from this Ministry**  
 Factsheets & Opinion Editorials  
 Visit Ministry Website

There was optimism, numbers were starting to come down, planning workshop for QI network

5 cases of COVID in BC, no idea how different the world would be

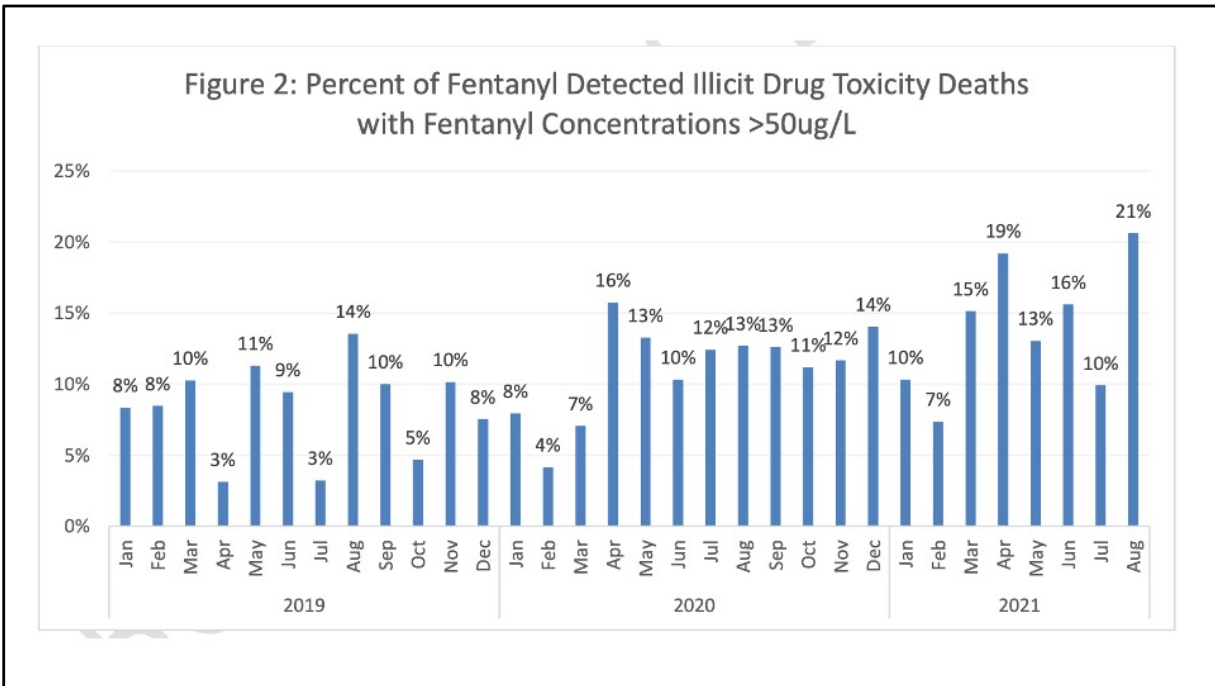




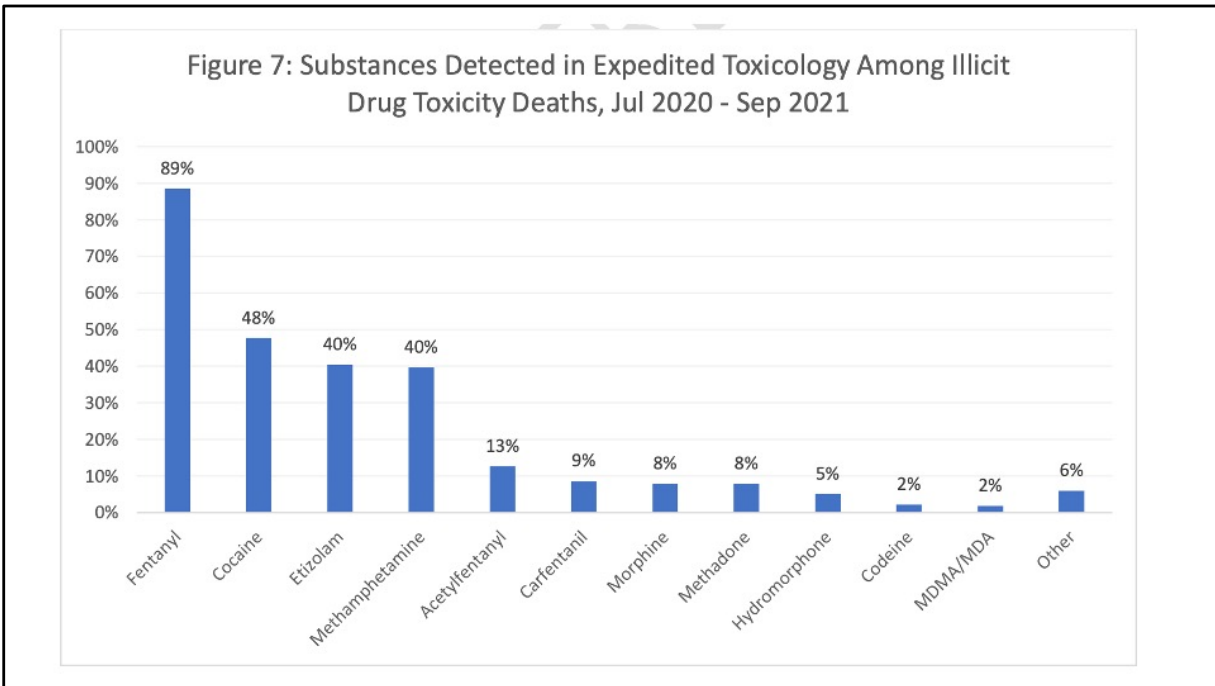
pandemic was a major hit for sustainment of some of the changes made in BOOST,  
two epidemics don't fit well together,

feels like no time to celebrate,  
social isolation,  
changing drug supply (stimulants, benzos, more extreme fentanyl concentrations),  
decreased access to SCS harm reduction and treatment,

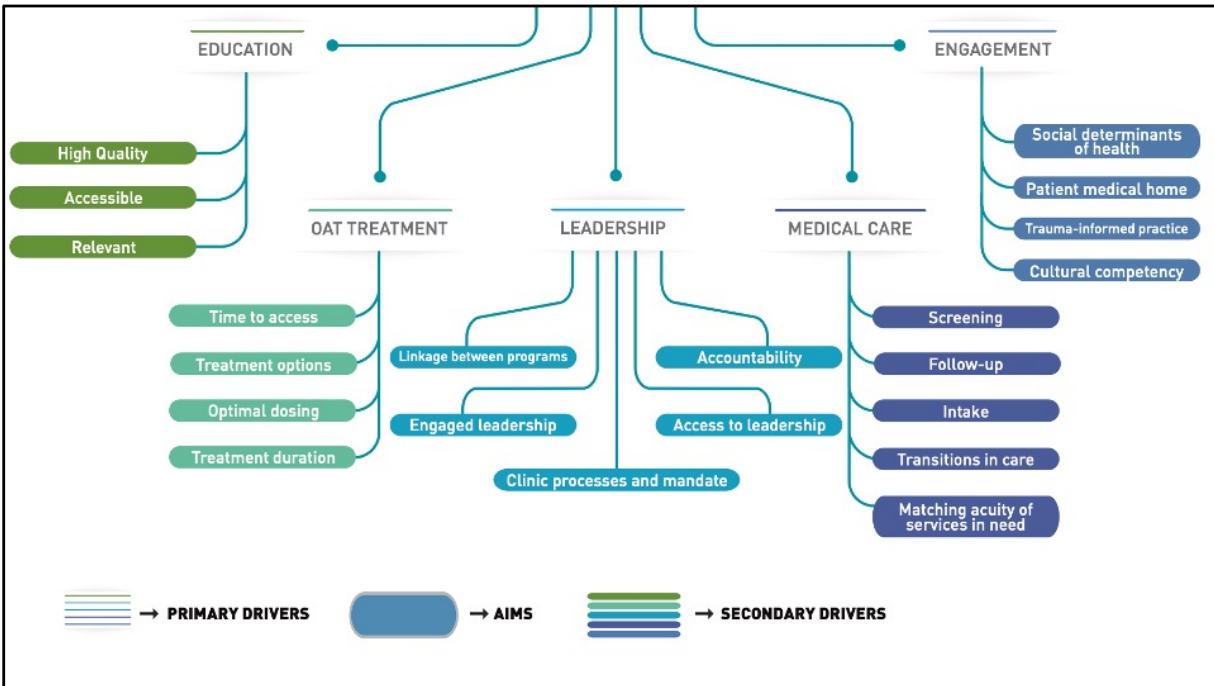
Loneliness, no groups, more using alone



Fentanyl concentrations rising











Benzo contamination rising





Underlying drivers for retention on OAT largely the same, but processes that worked before may not be enough now, need to test and implement new innovative approaches



-  Engage peers in program development and leadership
-  Address contamination of the drug supply
-  Support appropriate pain management therapies
-  Build on the success of Overdose Prevention Sites
-  Expand and improve addiction treatment
-  Align law enforcement efforts with public health
-  Reform drug laws
-  Address structural barriers and upstream factors
-  Counter stigma against people who use drugs
-  Implement targeted research, surveillance and evaluation initiatives

Still work to be done in all of these areas



Clinic A	Clinic B
<ul style="list-style-type: none"> <li>• Focus is on volume of clients seen</li> <li>• See booked appointments and busy waiting room of drop-in clients</li> <li>• No protected time to do QI</li> <li>• Leaders busy fighting fires, rarely talk about QI</li> </ul> 	<ul style="list-style-type: none"> <li>• Focus is on quality care for a panel of clients</li> <li>• Time is set aside for follow-up of disengaging clients</li> <li>• The team measures how they do, and they have protected time for QI</li> <li>• Leadership values and promotes QI efforts and retention in care</li> </ul> 

### Clinic A vs Clinic B

Clinic A may be able to see a few more patients per day, but at what cost?

Where would you rather work?

Where would you rather have your family member go as a client?

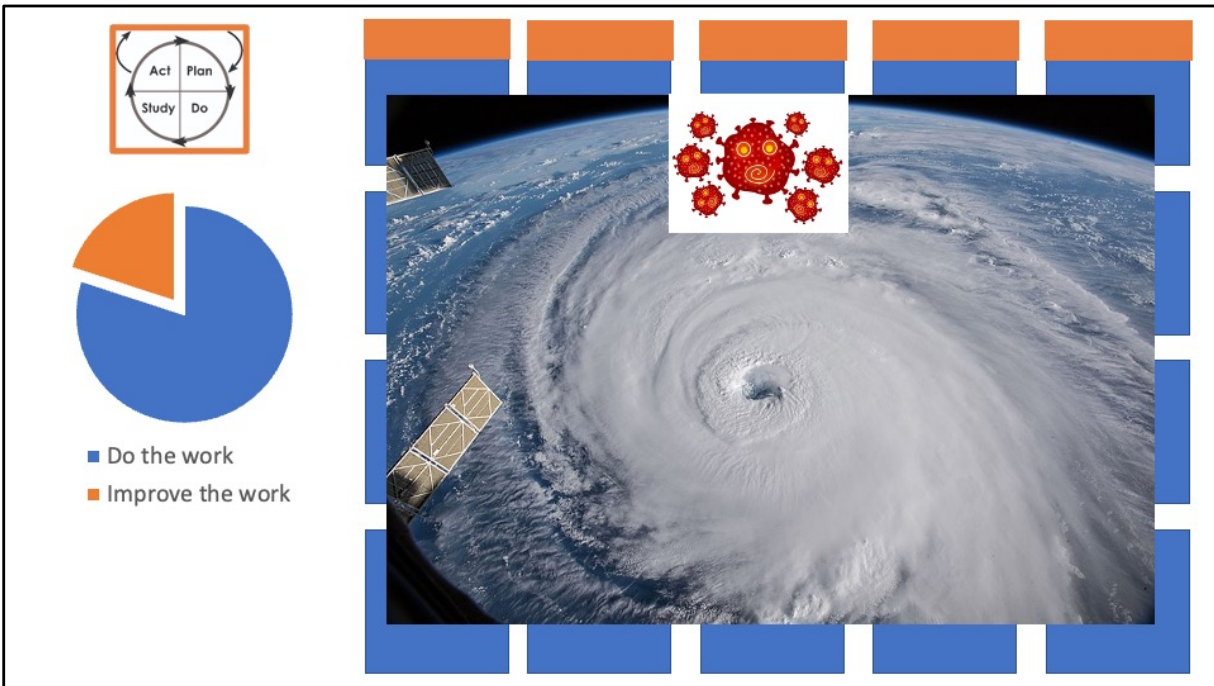
Which set up is better for our most marginalized and vulnerable clients?

Which set up will be more resilient to new challenges and be able to adapt?

Which will have higher Joy in Work?

Which will have lower staff turnover?

How is your clinic feeling these days? Have you slid back to "clinic A"?



The whirlwind has a tendency to fill your work day, and there is likely not that much of a difference in your output if you block off a small amt each day for QI efforts that will produce value.

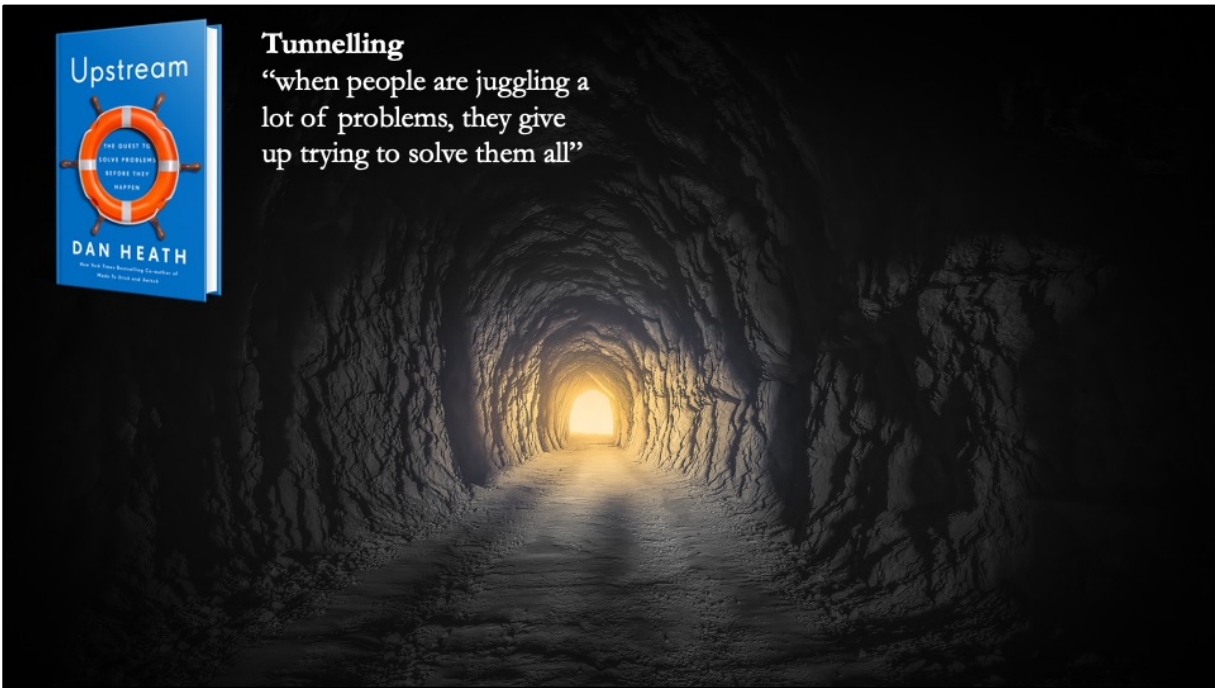






**In these rapidly changing times, we need dedicated time for QI, so that we can adjust and improve. There is a risk that QI work is pushed off the side of the desk, but instead we should be doubling down. Let's make QI work so embedded in our day-to-day practice that we look to it in tough times, instead of putting things on pause.**



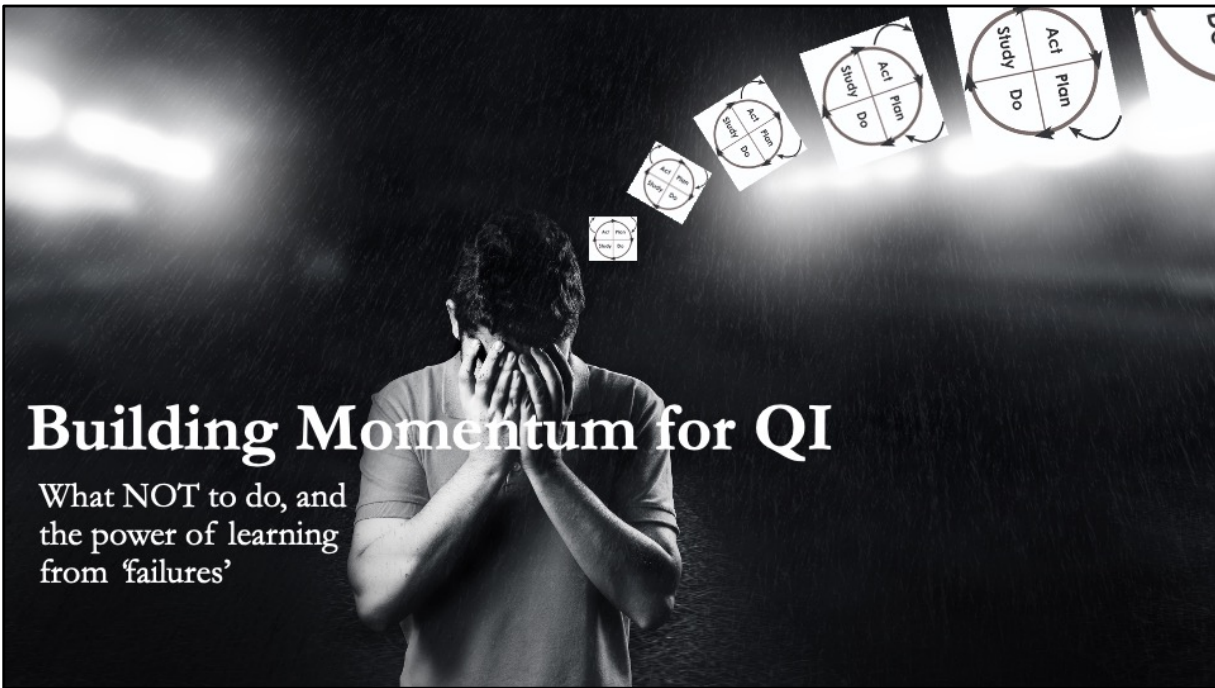


### **Tunneling**

Tunneling is a condition where you find that “when people are juggling a lot of problems, they give up trying to solve them all. They adopt tunnel vision. There’s no long-term planning; there’s no strategic prioritization of issues.” When we are in a negative or scarcity mindset, we become “less insightful, less forward-thinking, less controlled.”

Don’t throw your hands up in the air, demand a solution based on QI





# Building Momentum for QI

What NOT to do, and  
the power of learning  
from 'failures'







Suggest reviewing the BOOST materials online, as there is so much content there and it is a good way to remember the optimism of pre-pandemic

Also mention highlights of BOOST sessions that we will have in the new year

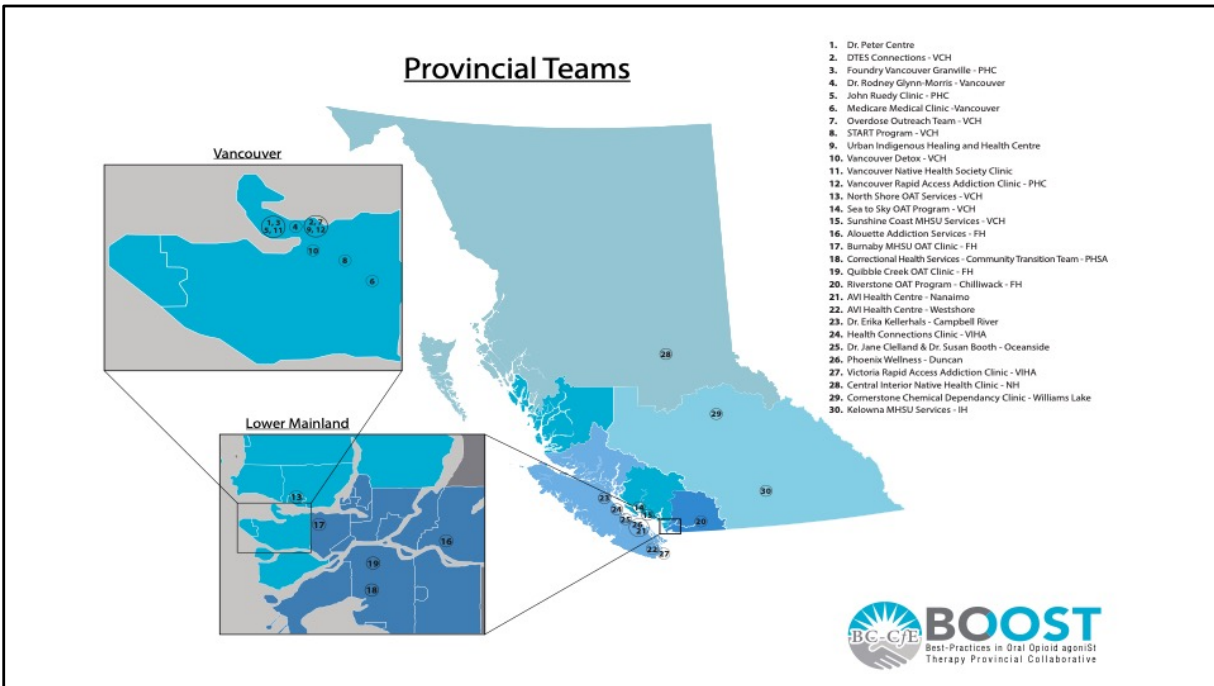
I think having embedded QI in our work is our best shot at light at the end of the tunnel



Large coordinated collaboratives with diverse stakeholders can use a data and QI-centric approach to solving wicked problems—it's been done for homelessness, it's been done for high school graduation rates

Mention Chicago public schools who moved graduation rate from 50% to almost 90%






**Many examples of innovation and lasting improvement from our many BOOST teams**

29



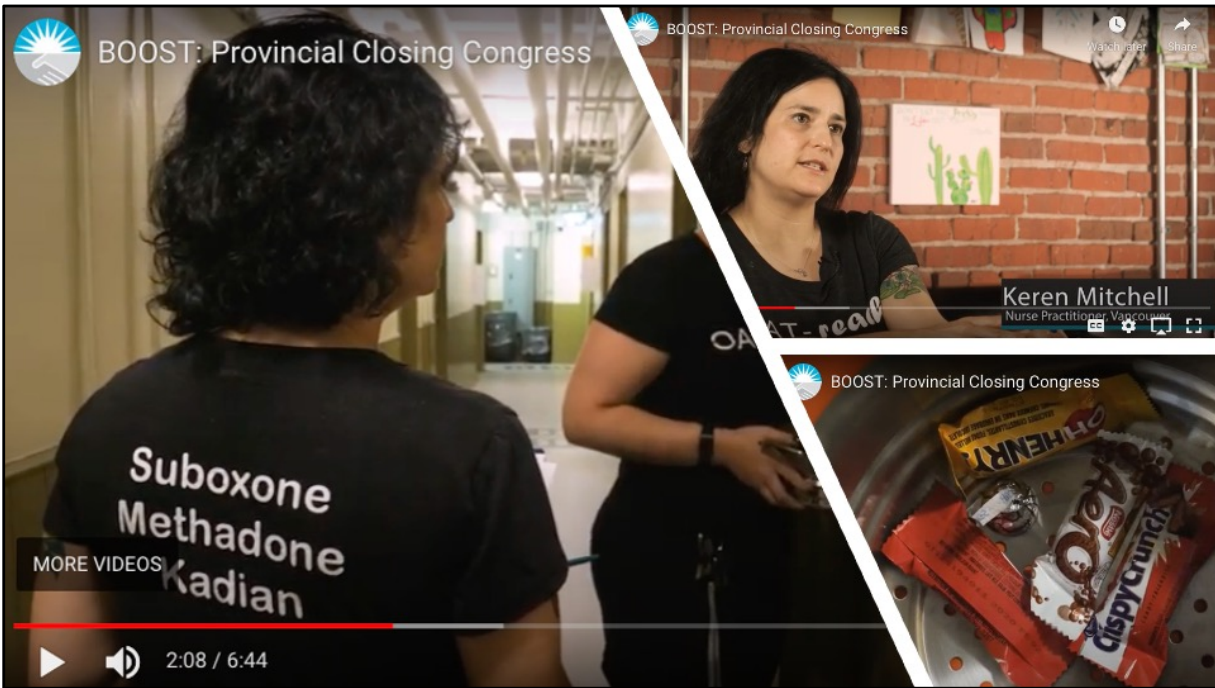
### Reflections/Learnings

- Metrics are necessary
- Team members WANT to help, if change is from the ground up
- Incremental QI is how we improve care
- Motivated to do more



The image shows an award plaque and a group photo. The plaque is titled "EYE OF THE STORM AWARD" and is presented to the "DOWNTOWN COMMUNITY HEALTH CENTRE" for their resilience when things are hectic. It is dated September 10, 2018, and includes a signature. A gold seal on the plaque indicates a "BOOST" in quality improvement. Below the plaque is a group photo of five people, three of whom are holding blue signs with a white cross symbol.

From healthy amount of skepticism and no time to do QI, to a convert and champion





## Successes

### Addressing Opioid Addictions Increasing Access to OAT in the Cariboo

**TEAM INVOLVED**

- Dr. Steve Brown
- Dr. Jodi Brown
- Dr. Jodi Brown
- Dr. Jodi Brown

**AIM STATEMENT**

Secure 100% of patients with OUD in the Cariboo who present to Cariboo Regional Hospital Emergency Room, seeking to use OAT will have access to a supervised Opioid Replacement Therapy (ORT) program within 10 days of presentation to Cariboo Regional Hospital Emergency Room.

**FOSEA CYCLES**

- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program

**DATA**

- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program

**BACKGROUND**

Background information from United Nations World Health Organization (WHO) regarding Opioid Use Disorder (OUD) and Opioid Replacement Therapy (ORT).

**PATIENT JOURNEY MAP**

**INITIAL PROBLEM**

- Substance Use Disorder (SUD) in the Emergency Room
- Substance Use Disorder (SUD) in the Emergency Room
- Substance Use Disorder (SUD) in the Emergency Room
- Substance Use Disorder (SUD) in the Emergency Room

**CHANGING IDEAS TESTED**

- Existing Opioid Replacement Therapy (ORT) program
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- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program

**RESULTS**

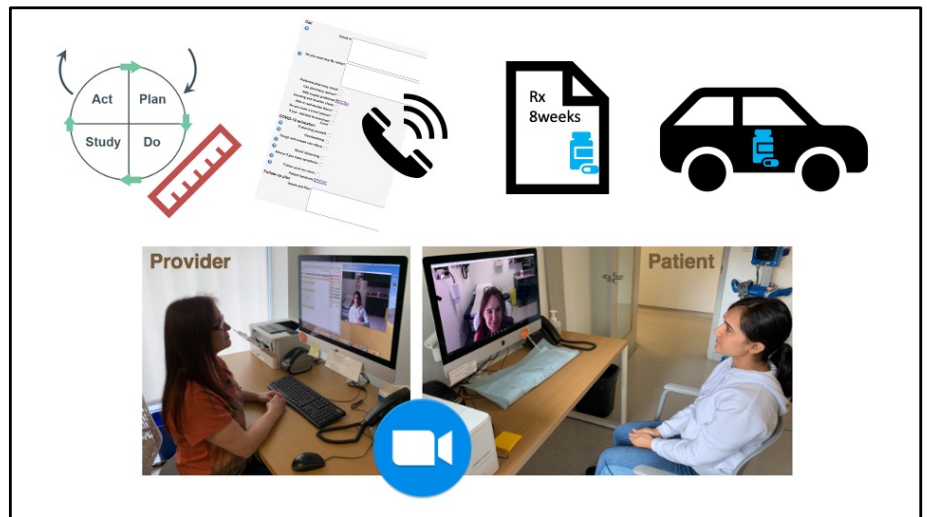
- Existing Opioid Replacement Therapy (ORT) program
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- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program

**POI LEARNING OUTCOMES**

- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program
- Existing Opioid Replacement Therapy (ORT) program

**RECORDING MISSED DOSES**

- We created an excel spreadsheet called "Missed Doses" with tabs for each month.
- Each month contains our patients names with the medication they are on.
- MOA records K/S/M/D.
- MOA or Outreach will reach out by phone or on the street before their script is cancelled.



- 1) Setting up onsite virtual visits – patients can still drop into our clinic, but will be seen from a separate room by provider through Zoom. This helps maintain social distancing while still being low barrier.
- 2) Proactive care calls – we are reaching out to our panel of patients to check in, ensure things like med refills are up-to-date, and provide COVID-19 education.
- 3) Safe supply – we have integrated medication templates into our EMR and linked to the BCCSU guidelines. *Make the right choice the easy choice.*
- 4) 8 week OAT prescriptions – making this the default duration unless there is significant instability.
- 5) OAT delivery and DWI – can we arrange delivery? Do we need DWI?



New treatment options, risk mitigation prescribing, Vancouver drug pilot

Not a single solution, rather our best shot is attacking key leverage points with a coordinated collaborative approach



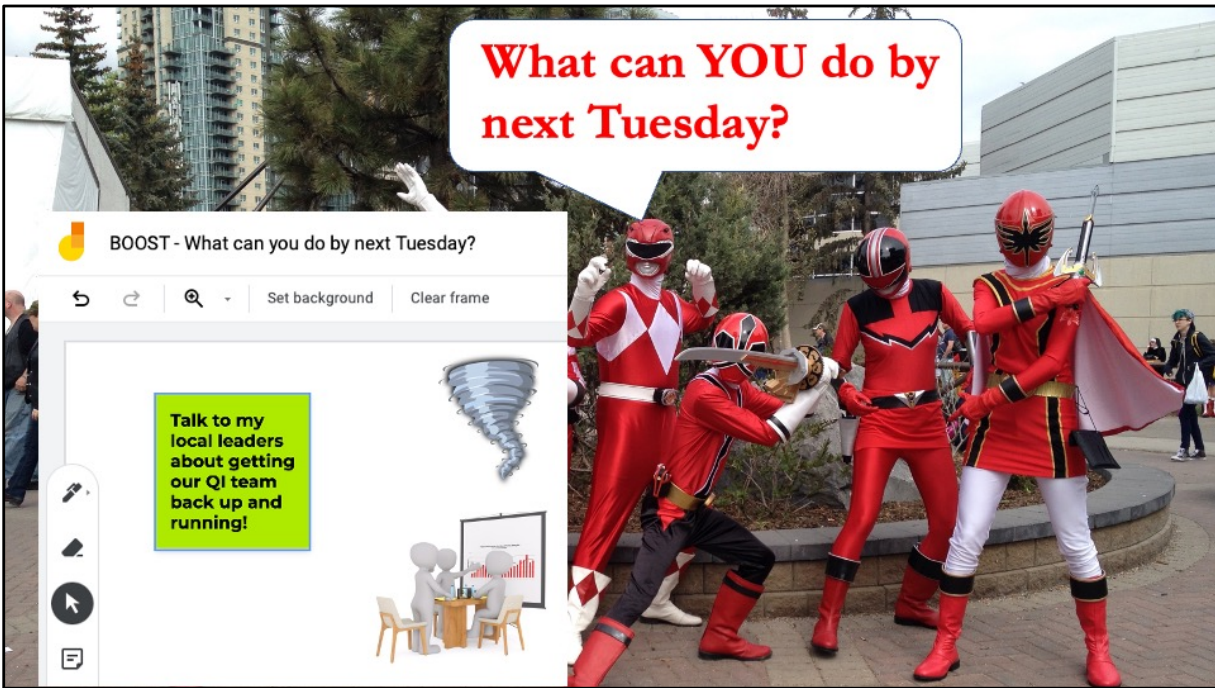


PSP, QI coaches, peer mentors, Decision Support, PQI grads, etc.  
Harness available supports

Increasing support for QI

Shared Care talking about having a Collaborative in their work plan



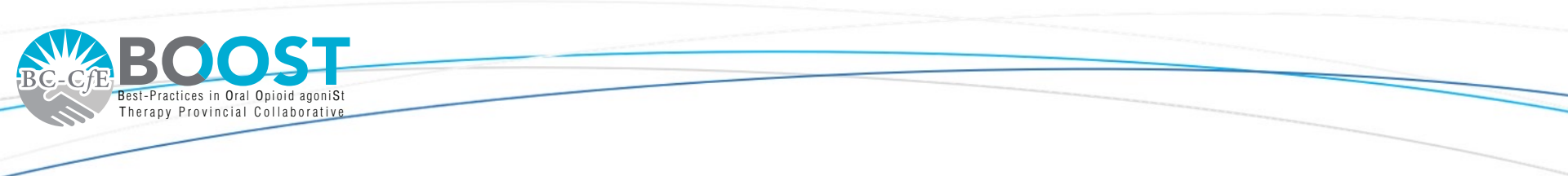


What can YOU do by next Tuesday?

[https://jamboard.google.com/d/14CFGnzdqnWs5GQwL\\_nrR1jJO-Zzlm2xyue6K47KRckk/edit?usp=sharing](https://jamboard.google.com/d/14CFGnzdqnWs5GQwL_nrR1jJO-Zzlm2xyue6K47KRckk/edit?usp=sharing)

Call to action – We NEED to advocate for a doubling down on QI efforts to solve this crisis

- Talk to your leaders
- Look at reforming your QI team
- Increase your QI capability
- Engage or re-engage with clients and families
- Stay connected to the BOOST Network
- Look for new QI funding opportunities
- Don't lose hope!



# Break



*10 mins*



Relax, *stretch*,  
grab a cuppa!



*If any questions come up, type them in the chat!*



# Team Sharing: Client/Peer Involvement

*Brittany Vincze  
Peer Support Worker,  
Kelowna MHSU Services*

*Jordan McAlpine  
Peer Coordinator,  
Kelowna MHSU Services*

# OUD Treatment Option Update

*Sharon Vipler*

Medical Consultant  
*BOOST QI Network*

Program Medical Director and Regional  
Department Head  
Addiction Medicine and Substance Use  
Services  
*Fraser Health*



# OUD treatment options

BOOST Annual Congress

30 November 2021







*I live, work and play on the  
unceded and traditional  
homelands of the Coast Salish  
(Katzie, Semiahmoo, Kwantlen,  
Kwikkwetlem, Tsawwassen) and  
Nlaka'pamux Nations.*

Map Credit: The Salish Sea Map ©Deborah Reade

# Sharon Vipler

MD, CCFP(AM), dipl.ABAM

UBC Clinical Assistant Professor

Program Medical Director | Regional Dept. Head

Addiction Medicine and Substance Use Services, Fraser Health Authority

No financial or commercial disclosures





Methadone

1964



buprenorphine  
(Suboxone)

2007



SROM  
(Kadia)

2014



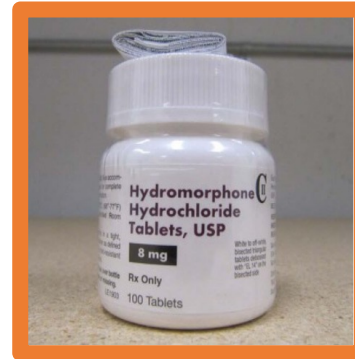
# RISK MITIGATION

## IN THE CONTEXT OF DUAL PUBLIC HEALTH EMERGENCIES

Interim Clinical Guidance



March  
2020



# TOOLKIT

# Prescribed Hm/m-eslon

- ☐ Bridging adjuvant as methadone or kadian uptitrated
- ☐ Bridging strategy for traditional suboxone induction
- ☐ Bridging strategy for suboxone microdosing
- ☐ PRN strategy for individuals who were not currently seeking traditional OAT
- ☐ PRN strategy for individuals who are currently on OAT but intermittently require add'n
- ☐ short term strategy for individuals isolating due to covid



# GUIDANCE SUMMARY

## Urine Drug Testing in Patients Prescribed Opioid Agonist Treatment —Breakout Resource

The [Urine Drug Testing Breakout Resource](#) was developed in response to calls from clinicians for more guidance on urine drug testing (UDT) in the clinical management of opioid use disorder (OUD). This document reviews the current evidence for UDT, provides an overview of the use of UDT in the primary care management of patients with OUD who are receiving oral OAT (i.e., buprenorphine/naloxone, methadone, or slow-release oral morphine), and offers guidance and general practices for ordering, collecting, and interpreting UDT. Brief guidance on the use of UDT for patients who are receiving injectable OAT is also provided.

This UDT breakout guidance effectively replaces the UDT information in the 2017 [Guideline for the Clinical Management of Opioid Use Disorder](#), and updates the guidance on UDT published in the 2019 [Guidance for Injectable Opioid Agonist Treatment for Opioid Use Disorder](#).



What's NEXT?





# Fentanyl patch program

- ☐ not evidence based
  - ☐ based on limited clinical experience in Vancouver, BC = can be a successful practice in OUD
  - ☐ response to the increasing toxic drug supply
  - ☐ off label use of fentanyl patches
  - ☐ effort to reduce reliance on the illicit drug supply and the harms associated with it
- 
- ☐ Max starting dose 300mcg/hour
  - ☐ patch changes can occur q48hours, q72hours or M/W/F
  - ☐ uptitration occurs after 3 consecutive patch changes (uptitrate by 25-50mcg/hr)

# New treatment options – more than the meds



❑ Medications are the ***what***

❑ “*medication failure*”

- *More about*
  - *Where*
  - *Why*
  - *How*

There have been changes in the where, why, how, etc that have improved treatment

# Where we came from to where we are going

- ☐ rock bottom/"want to stop"
- ☐ success = only abstinence
- ☐ health care providers know best
- ☐ Behaviour contracts
- ☐ addiction = moral failing
- ☐ rules = rules (doctor = police)
- ☐ one rule fits all
- ☐ the urine has the final word
- ☐ carries are earned and revoked based on "good" and "bad" behaviour

# Where we came from to **where we are going**

- ☐ patient goal ?
- ☐ patients as partners, patients are people
- ☐ trauma informed practice = the new behaviour contract
- ☐ strengths based approach/who is on the team
- ☐ safe spaces
- ☐ urine tells us somethings but not everything
- ☐ one rule fits one
- ☐ working with our pharmacy colleagues
- ☐ maybe carries as a strategy for stabilization ?



=

Moral  
Distress  
§



=

Focus on  
Help > Harm



Questions ?



# Closing Remarks

*Deb Bailey*

Board of Directors  
*Moms Stop the Harm*

Member, Family Engagement Committee  
*BC Centre for Substance Use*

Professor  
*Adler University*

Member  
*BOOST Collaborative Working Group*



## *Thank you to our Working Group members!*



*Deb Bailey*



*Guy Felicella*



*Dezeray Harvey*

*Andrew Kerr*



*Chris Kriek*



*Darcy Long*

*Yvonne Paquette*



*Esther Stevens*



*Cole Stanley*



*Sharon Vipler*



*Thank you again to our funders and partners!*



Health  
Canada

Santé  
Canada

**Substance Use and  
Addictions Program**



BRITISH COLUMBIA  
CENTRE for EXCELLENCE  
in HIV/AIDS



*Thank you  
to all our funders and partners,  
including  
patient partners and family voices*



**Evaluation link  
in chat!**



CONTACT US: [boostcollaborative@bccfe.ca](mailto:boostcollaborative@bccfe.ca)

VISIT THE WEBSITE: <http://www.stophiv aids.ca/oud-collaborative>